

Strengthening Indigenous Governance

# POLICY BRIEF

# Native Nation Rebuilding for Tribal Research and Data Governance

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# Tribal Research Review Processes

Indigenous Peoples conducted research long before their interactions with European settlers. Whether through observation or practice, research in a non-western context was woven into Indigenous ways of knowing and being. It continues to inform Indigenous Knowledges of landscapes and natural resources, governance systems, intra- and inter-governmental relationships, and behavior. The outcomes of this research are reflected in how Indigenous Peoples understand who they are today.

Research in Indigenous communities has evolved—and not always in positive ways. For decades, noncommunity-member researchers, including non-Indigenous researchers, have studied Indigenous Peoples and communities. Research practices range from collaborative to exploitative, with research outcomes and outputs often intended for the benefit of users outside a particular Native nation or cultural group. Some researchers honor tribal sovereignty in their research practices and seek tribal government and community guidance on research approvals and processes (or are attempting to pivot in this direction). 1,2,3,4 Others have collected data from Indigenous communities for their personal or research advancement without concern for community desires,<sup>5</sup> collected data without consent from Native nations, and misrepresented how data would be used.6 Such actions have led to contentious engagements among public institutions, researchers, and Indigenous Peoples. 7,8,9

Looking back, even within precolonial, wholly Indigenous settings, certain individuals, groups, societies, or clans guided or managed the research process, helping ensure the usefulness of research findings. Today, as Native nations navigate how outsiders and insiders might conduct research within their jurisdictions, they are taking a cue from their ancestors. They are pushing back on inappropriate practices by defining what research means to their own communities and by developing policies that articulate how research will be conducted: they are exercising tribal research and data governance. To this end, a few Native nations have—among other efforts—drafted research codes, established tribal-specific institutional review boards, and joined regional research review consortia.

### Native Nation Rebuilding Learnings for Tribal Research and Data Governance

Over 30 years of research from the Harvard Project on American Indian Economic Development (HPAIED) and the Native Nations Institute (NNI) demonstrates that when Native nations, guided by public-spirited leadership, ground governing decisions in culturally appropriate institutions and the community's long-term priorities, they can successfully address challenges on their own terms. These practices are the core of Native nation (re)building—a process by which Native nations strengthen their capacities to govern according to their own values and their own rules.10

Strengthening tribal research and data governance capacities is an integral part of the overall task of rebuilding Native nations. At their core, tribal research and data governance capacities help Native nations move more effectively toward the goals they set for themselves. Native nations already undertaking these efforts provide important examples from which other Indigenous nations might learn.11

#### JURISDICTION

Today, many Native nations are exerting their jurisdiction over people, places, issues, interests, and rights by adopting policies, practices, and laws that specifically define their authority—both on and off reservation lands. Today, as Native nations navigate how outsiders and insiders might conduct research within their jurisdictions, they are taking a cue from their ancestors. They are pushing back on inappropriate practices by defining what research means to their own communities and by developing policies that articulate how research will be conducted: they are exercising tribal research and data governance.

Tribal child welfare policies are a case in point. The Fond du Lac Band of Lake Superior Chippewa Off-Reservation Licensing and Placement Agency recruits Native families residing outside of the boundaries of the Band's northern Minnesota reservation to participate in the state foster care program.<sup>12</sup> Through this program, the Fond du Lac Band extends its people- and interestbased jurisdiction (that is, its jurisdiction over tribal citizens and Indian child welfare) beyond its reservation boundaries.

The term used to express a tribe's authority over information derived from its territories, citizens, communities, and interests is "Indigenous data sovereignty." Tribal research and data governance systems are the means by which tribes exercise this jurisdiction over the collection, ownership, and use of their own data.<sup>13</sup> Indigenous data sovereignty implies that a Native nation's research and data governance jurisdiction encompasses research on tribal lands and with tribal citizens living on those lands. It also means that a Native nation will have interests and rights with respect to research conducted on traditional territory, with tribal citizens living off tribal lands, and on specific issues such as the reuse of data stored in large publicly available data sets.14,15

The Ysleta del Sur Pueblo (YSDP) offers one example of how a tribe can exercise this specific type of jurisdiction. Through its "Tiguanomics" initiative, the Pueblo annually collects demographic and socioeconomic information from all its citizens, regardless of where they live. 16 This "for and by YDSP" data initiative allows the nation to develop and use data for its own purposes—in particular, to support informed decisionmaking about its progress toward self-defined goals. YSDP's nationlevel mechanisms to control, store, and protect information generated through the research process are additional means of ensuring Indigenous data sovereignty and promoting Indigenous data governance.



Participants in January in Tucson's "Indigenous Data Sovereignty" course. Indigenous Governance Program, University of Arizona.

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The Akwesasne Task Force on the Environment is another example. The task force exerts the Akwesasne Mohawk Nation's research and data governance jurisdiction by establishing a Research Advisory Committee that reviews and comments on "all projects or activities involving environmental and/or scientific research" conducted on Mohawk lands and among Mohawk citizens.17

#### **DEPOLITICIZED PROCESSES**

As elected or appointed leaders move towards nation rebuilding, they recognize that problems could arise if political and community factions control important tribal decisions. To mitigate these risks, Native nations have created independent constitutional reform committees (to depoliticize the process of rebuilding institutions from the ground up) and independent corporate boards (to minimize the risk that elected leaders can manipulate enterprise profits or job opportunities for their own gain).18 For example, Ho-Chunk, Inc. is an economic development corporation wholly owned by the Winnebago Tribe of Nebraska. Ho-Chunk, Inc. is governed by an independent board composed of three at-large representatives and two tribal council members. In chartering the corporation, the nation created this mixed-membership model to balance information flow to the council with depoliticization of economic development decisionmaking within the nation.



Navajo Nation Tribal Council Meeting. Window Rock, AZ.

The Navajo Nation Human Research Review Board, the longest standing U.S.-based tribal institutional review board (IRB), is a research-related example of the same concept: the Navajo Nation IRB is an independent body that seeks to ensure that all persons within the nation's jurisdiction are "free from unreasonably harmful, intrusive ill-conceived or otherwise offensive research and investigation procedures."20 Other Native nations are developing similar systems to insulate research initiatives from politics and to include expertise.

#### INTERTRIBAL COLLABORATIONS

As Native nations undertake the task of governing, a lack of resources-be they financial, technical, legal, human, or natural/ environmental-can make it more difficult for tribal governments to fulfill their missions. To compensate, some Native nations collaborate to ease resource gaps.<sup>21</sup> Resource sharing allows these Native nations to actively assert governing authorities that otherwise would be neglected or administered ineffectively. Typically, these collaborative relationships are formalized through intergovernmental agreements, memorandums of understanding/agreement (MOUs/MOAs), or membership in regional organizations composed of Native nations that share traditional homelands, subsistence resources, or cultural practices.

One example is the Northwest Intertribal Court System (NICS), which "provides trial and appellate judges, assistance with code development, training and technical assistance"22 to individual independent tribal courts. Groups of Native nations throughout California also share tribal courts. Although these regional organizations provide access to much-needed resources, court decisions are based on tribally specific codes passed by the appropriate governmental body.

The Southcentral Foundation (SCF), an Alaska Native health-care organization that serves Anchorage, the Matanuska-Susitna Valley, and 55 rural Anchorage villages offers a research governance-specific example. In addition to delivering health-related services, SCF has developed research policies and created a research department to oversee studies that impact its servicedelivery area (Anchorage, the Matanuska-Susitna Valley, and 55 rural Anchorage service unit villages) and service population, occurs within its facilities, or is conducted by SCF employees.<sup>23</sup>

## **Policy Implications**

Native nations can help ensure that researchers honor tribal sovereignty by developing their own data governance policies. The examples above, both research-focused and from other sectors, offer the lessons (below) for Native nations interested in strengthening tribal research and data governance. Researchers working within a Native nation's jurisdiction must recognize and respect the sovereign authority of the nation through adherence to its research and data governance policies and procedures. When these policies and procedures do not exist, it is the responsibility of the researchers to collaborate with Native nations and communities to establish project-based mechanisms such as data sharing and publication agreements.

#### 1 | ADOPT TRIBAL DATA GOVERNANCE POLICIES, INCLUDING A TRIBAL RESEARCH CODE

By adopting overarching data governance policies and practices, a Native nation articulates to outsiders and to its own citizens the appropriate methods by which to collect, store, analyze, and use data and, as a result, the appropriate way to conduct research. Nation-specific research codes are a key component of this set of research governance policies and practices. Such codes can govern all research conducted within a nation's jurisdiction (by citizens and non-citizens), research with tribal citizens who are not residents on tribal lands, and activities on tribal traditional territories. Importantly, in order to protect and promote the interests of a nation, these codes should address more than research with human subjects. Assertions of jurisdiction could extend to Indigenous knowledge, values, culture, and other nation-specific issues.

#### 2 | ESTABLISH AN INDEPENDENT RESEARCH REVIEW BOARD

Just as politics can hijack economic development and constitutional reform, research has the potential to be politically polarizing. Insulating the research review process from politics by creating a tribal IRB is one way to provide a fair and neutral process for decision making concerning research by both non-Indigenous researchers and a nation's citizens.

#### **3 | COLLABORATE REGIONALLY, WHEN NECESSARY**

Not all Native nations will want to implement a research review process or, due to lack of resources or of expertise, will be able to. Some nations may delegate decision-making authority to other bodies such as tribal colleges and universities, regional organizations, or other institutions. When a nation does grant decision-making authority to an outside organization, however, it is important for that organization to have a nation-specific policy or code to reference in its decisionmaking.

#### **4 | ENGAGE THE COMMUNITY**

Community engagement is fundamental in any Native nation rebuilding effort. Creating space for the community to come together and discuss concerns early in the standard-setting and code development process allows research to be driven by the community and aligned with its agreed-upon values. Once community input has been gathered, tribal officials can work on developing specific codes and implementation processes to suit the nation's needs. The final stage in this process requires officials to return to the community with an educational component for long-term sustainability and accountability purposes.

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NNI is a self-determination, self-governance, and development resource for Native nations worldwide. To learn more about NNI and how it helps Native nations effectively pursue and ultimately realize goals, visit nni.arizona.edu.

### Join the Network!

For more information on the US Indigenous Data Sovereignty Network and to join the community of practice that supports Indigenous data sovereignty through data governance-focused research, policy advocacy, and education, visit usindigenousdata.org.

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# **Layout Design**

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